Town of North Kingstown, Rhode Island

Capital Improvement Plan (CIP)
2016-2021

Submitted to the

North Kingstown Town Council

By the

North Kingstown Asset Management Commission

January 30, 2015

Asset Management Commission

2015 CIP COVER LETTER

TO: **THE HONORABLE TOWN COUNCIL**

FROM: Members of the Asset Management Commission

DATE: January 30, 2015

RE: 2015 CIP REPORT

This report and covering letter are being submitted pursuant to Section 820 of the town charter. We respectfully offer an overview with specific comments regarding the CIP process and our advisory perspective on each of the departments' submittals. Below that are the departmental CIP's stratified in their order of importance as judged by commission members in consensus; each request includes our comments or concerns.

To Review: the Asset Management Commission's Purpose and Duties

Sec. 820. - Asset management commission.

There shall be an asset management commission who shall be appointed by the town council, the terms and membership to be fixed by ordinance. The asset management commission shall be responsible for formulating a capital improvement program and an asset protection plan. The program shall address projecting major expenditures needed to maintain existing municipal and school facilities and for projecting new public facilities. The commission shall prioritize all projects and recommend funding sources for all expenditures.

Sec. 2-331. - Purpose.
The purpose of the asset management commission shall be to review all capital improvement and asset protection requests related to town and school facilities, establish their priorities, determine funding levels and formulate a comprehensive capital improvement program and an asset protection plan to be presented to the town council.

Sec. 2-332. - Duties.

The asset management commission shall be responsible for the following:

(1) Projecting major expenditures needed to maintain existing municipal and school facilities.

(2) Projecting new public facilities and reviewing the five-year, ten-year, and twenty-year capital improvement and asset protection programs.

(3) Developing fiscal programs, generating innovative financing options and seeking creative alternative funding for the capital improvement projects and asset protection projects for both town and school facilities.

Overview and Specific Comments About the Process

I. Section 820 of the town charter is quite clear on the need for this group to perform at an analytical level, with a long term perspective and more encompassing bent. The charter description of the commission's charge implies great responsibility; however recent practice does not appear to be meeting the requirements of the Charter. In fact, the Asset Commission's role has been diminished by other current and proposed committees, lack of needed decision support information, and commission's suggestions and recommendations have not been effectively used in decision making. Unhappily, this has resulted in the resignation of many dedicated volunteers, who have clearly stated their dissatisfaction with the current operational methods of the commission. The town's assets drive the entire budgetary process. The commission's suggestions and recommendations regarding the management of these assets, regardless of the level at which they are directed, deserve a receptive audience. In actuality, the AMC merely performs its annual function for a few weeks every winter reviewing internal operating expenditure requests from town departments for funding to repair capital assets that have not been adequately maintained due to decades of deferred maintenance. The result is a thinly researched list of requests arrayed in a priority that the commission members collectively agree upon based on the merits of the presentations.

II AMC's recommendations to previous councils have had a very low rate of acceptance and many high-level capital projects are routinely not brought before the AMC. For example:

- The current school department lease of private space for administration was not brought before the AMC, despite what appears to be underutilization of currently existing structures. In fact, the school committee is advocating for less interaction with the AMC.

- The 2013 $1million federal government-sponsored 3rd fire boat for the fire department was not known to the AMC during its deliberative session. When the item became known to its members, the AMC strongly urged the council to stop the action since all the other towns and cities on Narragansett Bay had declined this offer.

- The recently concluded Market Analysis, paid for by the Town of North Kingstown at an approximate cost of $74,000, concluded that "Taxes, regulations, and the cost of doing business represents the biggest challenges for business in North Kingstown" (page 233). Formal recommendations from the North Kingstown Economic Development Advisory Board to the Town Council have repeatedly addressed the need to improve the town's capability to more expeditiously issue permits and other approvals. A very significant problem is the geographic dispersion of municipal buildings and offices and the lack of coordination and accountability between these departments. North Kingstown applied for and was awarded approximately $17,000 from a RhodeMap RI Grant in December 2014 that will allow the Town to hire a "LEAN" consultant to map town processes and suggest improvements. This study should be completed by March 2015.

- Presently, the Wickford Elementary School building offers the Town the ability to consolidate municipal offices in one central location. This course of action has been studied and heavily evaluated in the past. As the Town Council is evaluating development proposals for the

property, the AMC feels that consolidation of town offices at that facility is worthy of discussion when evaluating the future of the property and it's highest and best benefit to the town. Such relocation would allow for consolidation of services and administrative offices at a single location.
Additionally, the existing town hall and possibly other properties could be sold for a significant amount in order to offset the costs of the relocation and consolidation.

In the event the Town Council decides to sell the property for another use, the need to consolidate municipal government remains. Furthermore, the existing facilities currently being used are in significant need of maintenance, repair and upgrading. Presently, North Kingstown does not appear to have a plan to address either one of these issues. The AMC stands ready to assist North Kingstown in this regard.

III. In reviewing the School Department CIP we are concerned about the continuing decline in school enrollment from 4,600 students in 2004 to 3,950 projected for 2015 juxtaposed to a continuing increase in annual operating costs. We suggest serious consideration of reconfiguration. Such a move would allow for selling of existing elementary schools for a considerable financial offset. Fishing Cove School, for example, sits on 15+ acres of prime real estate adjacent to a very upscale development. It is time to get serious about consolidation; it will save considerable tax money over the long term.

IV. On April 20th, 2012 the Town Council adopted Ordinance 12-04, called the "Fleet Reserve". This directive requires that all town departments budget for reserve monies to replace capital assets that have a predictable period of utility. This rule appears to be simply ignored. We suggest that this ordinance be reviewed for relevance. If "fleet reserve" monies are determined to be a valid need, then such a budgetary item it should be enforced and this commission will perform the follow-up each year.

V. Enterprise Funds: We feel that the AMC evaluation of enterprise fund CIP's needs to be conducted using more financially-oriented rules. Conceptually, enterprise fund operations are competing with similar, privately-run businesses that are driven by competition. In order to endorse reinvestment in on-going operations, payback analyses and other common business ratios become of paramount importance to AMC deliberations. Golf course revenues, for example, are a key funding source for the recreation department, but we do not see a dedicated effort to invest adequately in order to ensure continued successful operations that will result in adequate funding for other recreation department operations.

- We also feel that these business operations need more effort in benchmarking the "best-in-class" operations in their respective fields in order to ensure continued successful operations. Again, the golf course for example, was fortunate to have received a very long list of required corrective actions a few years ago from a highly respected expert. That was a big step forward and someone deserves credit for having it done, however, the needed corrective actions are far from complete and suffer from a lack of funding due to the financial model the town uses.

- We noticed that there might be other town operations that are noticeably similar to enterprise funds but are not set up that way. The Cold Spring Community Center rents rooms for revenue, has a "capital reserve" and needs a $30,000 HVAC system upgrade. It should be an enterprise fund.

- Space on top of town water tanks is leased to various communications companies; we would like to see these revenues discussed during CIP reviews.

- This year we discussed the closed land-fills at Belleville and Hamilton as possible sites to rent to outside firms for solar energy collector farms and possibly communication repeater towers. Some positive action has already begun with the help of one of our commission members.

Respectfully submitted,

David Caldwell	David Maynard
Deborah Florio*	Clifton Seabury
Stephen Huyer	Agu Suvari
William King, Chairperson	Richard Welch
Jim McGwin*	

*New members appointed to AMC in January; did not have enough information to submit priority rating sheet.

Asset Managment Commission's Priority Numbers for CIP 2016-2021

Department	ProjectTitle	Caldwell	Florio	Huyer	King	Maynard	Seabury	Suvari	Welch	McGwin	New Priority for FY2016
Enterprise Funds											
Water	Rehabilitation/Replacement of Well #10	3		5	5	5	5	5	5		33
Recreation	Golf Course Improvements	5		5	5	5	5	5	3		33
Recreation	Golf Carts (Electric)	5		5	5	5	5	5	3		33
Water	Water Main Replacement Program	3		5	4	5	4	5	4		30
Recreation-AH	Boat Ramp Rebuild	3		4	5	5	5	5	3		30
Water	Disinfection of High Service Area	4		4	4	4	4	5	4		29
Recreation	Replace Heating/AC at the Cold Spring Comm Center	3		5	5	4	5	5	2		29
Recreation-AH	Marina Paving	4		4	4	4	3	4	3		26
Recreation	Driving Range Update	4		4	4	4	2	4	0		22
Water	Water Supply Development/Source Augmentation	3		3	3	3	3	3	3		21
Recreation-AH	Maintenance Shed	2		2	3	3	5	3	3		21
Recreation	Ryan Park Field Improvements	3		4	3	3	2	3	1		19
Recreation	McGinn Park /Repair basketball and resurface tennis courts	3		2	0	2	3	3	3		16
Recreation	Yorktown Park	4		2	2	2	2	2	1		15
Recreation	Town-wide Playing Fields	3		1	1	1	2	1	1		10
Recreation	Signal Rock	4		0	0	0	0	0	0		4
Recreation	McGinn Park/Sports Turf	1		0	0	0	0	0	0		1
Recreation	Indoor Recreation Facility	0		0	0	0	0	0	0		0
NonEnterprise Funded Projects											
Public Works	Road Maintenance Projects	5		5	5	5	5	5	5		35
Public Works	Landfill Closure - Hamilton Allenton and Oakhill	4		5	5	5	5	5	4		33
Public Works	Post Road Sewers (multiple phases)	5		5	5	5		5	5		30
Fire Department	Fire Department Facilities Upgrade	3		2	3	2	2	3	3		18
Fire Department	Fire Station/Fire Apparatus Maint (Vehicle Replacement Program)	2		0	0	1	0	0	1		4
Fire Department	Fire Station (Station #1, Addition)	0		0	0	0	0	0	2		2
School Proposed Projects											
School	HVAC Systems Recommissioning at NK High School	5		5	5	5	5	5	3		33
School (District-wide)	Roof Replacement needs	5		5	5	4	4	5	4		32
School (District-wide)	Lighting Upgrades/Energy Efficiency Upgrades	4		5	4	5	5	5	4		32
School	Septic Pump Station - Quidnessett Elementary & Fishing Cove Elementary	5		4	5	4	3	5	5		31
School	WMS, DMS & Hamilton Elementary - Window Replacement	5		5	3	4	4	5	3		29
School	Wickford Middle School - Mechanical Fresh Air Systems	4		5	5	4	2	5	2		27
School (District-wide)	Electrical Upgrades	4		5	4	2	5	3	3		26
School	Refinishing of gym floors - HS/DMS/WMS	3		4	4	4	3	4	3		25
School	Boiler Replacement-Hamilton Elementary	4		4	4	3	2	4	3		24
School	Resurfacing of HS tennis courts	2		4	4	4	3	4	3		24
School (District-wide)	District-wide sidewalks and parking lots	4		5	0	5	3	3	3		23
School (District-wide)	Technology Needs	3		4	5	2	0	5	2		21
School (District-wide)	District-wide Masonry	4		5	0	3	3	3	3		21
School	QES Emergency generator install	2		3	3	1	4	3	3		19
School	Unleaded UST removal	4		3	1	4	1	3	1		17
School	Replace Floor Coverings - SL, FC and NKHS auditorium & admin building	4		1	0	1	2	4	3		15
School	Davisville Elementary School Upgrades	3		4	0	3		4	0		14
School (District-wide)	Security Upgrades	5		0	0	0	4	3	2		14
School (District-wide)	Facility Condition Analysis	3		0	0	1	0	5	0		9
School	Athletic Fields - High School Field & Track	0		1	0	1	0	3	3		8
School	Replace lockers - DMS/WMS	2		1	0	1	0	0	2		6
School	Fishing Cove Elementary - Upgrade Bathroom Facilities	0		0	0	0	0	0	3		3
School (District-wide)	Fleet Replacement - including buses and other maintenance equipment needs	0		0	0	0	0	0	2		2

Table A

Capital Improvement Program Department Totals

			Yearly Expenses							Funding Source		
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Dept. Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
Fire Department	$694,000.00	$5,255,500.00	$430,500.00	$430,500.00	$430,500.00	$430,500.00	$7,671,500.00	$813,000.00	$1,620,000.00	$0.00	$4,825,000.00	$413,500.00
Public Works	$4,490,000.00	$6,265,000.00	$7,595,000.00	$650,000.00	$500,000.00	$500,000.00	$20,000,000.00	$3,350,000.00	$0.00	$15,350,000.00	$1,300,000.00	$0.00
Recreation	$466,200.00	$544,190.00	$4,253,500.00	$345,000.00	$75,000.00	$75,000.00	$5,758,890.00	$40,060.00	$420,000.00	$0.00	$650,000.00	$4,648,830.00
Recreation - AH	$333,000.00	$1,190,675.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$1,763,675.00	$243,919.00	$686,750.00	$0.00	$0.00	$833,006.00
School	$2,605,000.00	$5,550,000.00	$7,195,000.00	$4,970,000.00	$1,425,000.00	$1,175,000.00	$22,920,000.00	$8,850,000.00	$0.00	$450,000.00	$8,120,000.00	$5,500,000.00
Water	$650,000.00	$575,000.00	$0.00	$0.00	$0.00	$0.00	$1,225,000.00	$0.00	$1,225,000.00	$0.00	$0.00	$0.00
Grand Total	$9,238,200.00	$19,380,365.00	$19,554,000.00	$6,475,500.00	$2,510,500.00	$2,180,500.00	$59,339,065.00	$13,296,979.00	$3,951,750.00	$15,800,000.00	$14,895,000.00	$11,395,336.00

Table B
Capital Improvement Program Requests by Department

		Yearly Expenses							Funding Source				
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Project Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
	Fire Department												
4	Fire Dept Facilities Upgrade	$10,500.00	$160,500.00	$160,500.00	$160,500.00	$160,500.00	$160,500.00	$813,000.00	$813,000.00	$0.00	$0.00	$0.00	$0.00
6	Fire Station (Station #1 Addition)	$337,500.00	4,725,000.00	$0.00	$0.00	$0.00	$0.00	$5,062,500.00	$0.00	$0.00	$0.00	$4,725,000.00	$337,500.00
5	Fire Station/Fire Apparatus Maint. (Vehicle Replacement Program)	$346,000.00	$370,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$1,796,000.00	$0.00	$1,620,000.00	$0.00	$100,000.00	$76,000.00
	Department Total	**$694,000.00**	**$5,255,500.00**	**$430,500.00**	**$430,500.00**	**$430,500.00**	**$430,500.00**	**$7,671,500.00**	**$813,000.00**	**$1,620,000.00**	**$0.00**	**$4,825,000.00**	**$413,500.00**

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Capital Improvement Program Requests by Department

		Yearly Expenses							Funding Source				
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Project Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
	Public Works												
2	Landfill Closure - Hamilton Allenton and Oakhill	$140,000.00	$865,000.00	$495,000.00	$150,000.00	$0.00	$0.00	$1,650,000.00	$350,000.00	$0.00	$0.00	$1,300,000.00	$0.00
1	Road Maintenance Projects	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$3,000,000.00	$3,000,000.00	$0.00	$0.00	$0.00	$0.00
3	Post Road Sewers (multiple phases)	$3,850,000.00	$4,900,000.00	$6,600,000.00	$0.00	$0.00	$0.00	$15,350,000.00	$0.00	$0.00	$15,350,000.00	$0.00	$0.00
	Department Total	**$4,490,000.00**	**$6,265,000.00**	**$7,595,,000.00**	**$650,000.00**	**$500,000.00**	**$500,000.00**	**$20,000,000.00**	**$3,350,000.00**	**$0.00**	**$15,350,000.00**	**$1,300,000.00**	**$0.00**

Table B
Capital Improvement Program Requests by Department

		Yearly Expenses							Funding Source				
	Quonset/Davisville Fund	**2015/2016**	**2016/2017**	**2017/2018**	**2018/2019**	**2019/2020**	**2020/2021**	**Project Total**	**General Fund**	**Enterprise**	**Authorized Bonds**	**Unauthorized Bonds**	**Grants and Other**
0	Indoor Recreation Facility	$0.00	$0.00	$3,553,500.00	$0.00	$0.00	$0.00	$3,553,500.00	$0.00	$0.00	$0.00	$0.00	$3,553,500.00
11	Signal Rock	$110,000.00	$90,300.00	$0.00	$0.00	$0.00	$0.00	$200,300.00	$40,060.00	$0.00	$0.00	$0.00	$160,240.00
9	Yorktown Park	$15,000.00	$0.00	$0.00	$270,000.00	$0.00	$0.00	$285,000.00	$0.00	$0.00	$0.00	$0.00	$285,000.00
10	Town-wide Playing Fields	$41,200.00	$373,890.00	$0.00	$0.00	$0.00	$0.00	$415,090.00	$0.00	$0.00	$0.00	$0.00	$415,090.00
1	Golf Course Improvements	$50,000.00	$50,000.00	$50,000.00	$75,000.00	$75,000.00	$75,000.00	$375,000.00	$0.00	$375,000.00	$0.00	$0.00	$0.00
12	McGinn Park/Sports Turf	$0.00	$0.00	$650,000.00	$0.00	$0.00	$0.00	$650,000.00	$0.00	$0.00	$0.00	$650,000.00	$0.00
1	Golf Carts (Electric)	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$400,000.00	$0.00	$400,000.00	$0.00	$0.00	$0.00
5	Driving Range Update	$160,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$160,000.00	$0.00	$160,000.00	$0.00	$0.00	$0.00
3	Replace Heating/AC at Cold Spring Comm. Center	$0.00	$30,000.00	$0.00	$0.00	$0.00	$0.00	$30,000.00	$0.00	$30,000.00	$0.00	$0.00	$0.00
6	Maintenance Shed - AH	$40,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$40,000.00	$0.00	$40,000.00	$0.00	$0.00	$0.00
2	Boat Ramp Rebuild - AH	$0.00	$1,110,675.00	$0.00	$0.00	$0.00	$0.00	$1,110,675.00	$243,919.00	$33,750.00	$0.00	$0.00	$833,006.00
7	Ryan Park Field Improvements	$200,000.00+	$0.00	$0.00	$0.00	$0.00	$0.00	$200,000.00+	$0.00	$0.00	$0.00	$0.00	$200,000.00+
8	McGinn Park/Repair BB & Resurface Tennis Courts	$50,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$50,000.00	$.00	$15,000.00	$0.00	$0.00	$35,000.00
4	Marina Paving-AH	$53,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$53,000.00	$0.00	$53,000.00	$0.00	$0.00	$0.00
	Department Total	**$799,200.00**	**$1,734,865.00**	**$4,333,500.00**	**$425,000.00**	**$155,000.00**	**$75,000.00**	**$7,522,565.00**	**$283,979.00**	**$1,106,750.00**	**$0.00**	**$650,000.00**	**$5,481,836.00**

Table B
Capital Improvement Program Requests by Department

		Yearly Expenses							Funding Source				
	School	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Project Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
8	Boiler Replacements- Hamilton El	$0.00	$0.00	$200,000.00	$0.00	$0.00	$0.00	$200,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00
5	Wickford Middle - Mechanical Fresh Air Syst.	$0.00	$0.00	$450,000.00	$0.00	$0.00	$0.00	$450,000.00	$0.00	$0.00	$450,000.00	$0.00	$0.00
1	High School HVAC Systems Recommissioning	$325,000.00	$1,000,000.00	$400,000.00	$0.00	$0.00	$0.00	$1,725,000.00	$1,725,000.00	$0.00	$0.00	$0.00	$0.00
18	Fishing Cove - Upgrade Bathroom Facilities	$0.00	$250,000.00	$0.00	$0.00	$0.00	$0.00	$250,000.00	$250,000.00	$0.00	$0.00	$0.00	$0.00
4	District-wide Window Replacement	$0.00	$250,000.00	$250,000.00	$250,000.00	$250,000.00	$0.00	$1,250,000.00	$0.00	$0.00	$0.00	$1,250,000.00	$0.00
2	District-wide Roof Replacement Needs	$0.00	$300,000.00	$1,000,000.00	$2,120,000.00	500,000.00	500,000.00	$4,420,000.00	$0.00	$0.00	$0.00	$4,420,000.00	$0.00
13	Replace Floor Coverings - SL, FC, &NKHS auditorium	$0.00	$200,000.00	$350,000.00	$0.00	$0.00	$0.00	$550,000.00	$200,000.00	$0.00	$0.00	$350,000.00	$0.00
16	Athletic Fields	$0.00	$1,200,000.00	$300,000.00	$0.00	$0.00	$0.00	$1,500,000.00	$0.00	$0.00	$0.00	$0.00	$1,500,000.00
3	Pump Station - QES & Fishing Cove	$0.00	$350,000.00	$0.00	$0.00	$0.00	$0.00	$350,000.00	$350,000.00	$0.00	$0.00	$0.00	$0.00
7	Refinishing of Gym Floors (HS/DMS?WMS)	$0.00	$100,000.00	$0.00	$0.00	$0.00	$0.00	$100,000.00	$100,000.00	$0.00	$0.00	$0.00	$0.00
14	Davisville Elementary Upgrades	$1,400,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$1,400,000.00	$1,400,000.00	$0.00	$0.00	$0.00	$0.00
14	District-wide Security Upgrades	$250,000.00	$500,000.00	$500,000.00	$150,000.00	$0.00	$0.00	$1,400,000.00	$1,400,000.00	$0.00	$0.00	$0.00	$0.00
2	District-wide Upgrades to Lighting /Energy Efficiency	$0.00	$200,000.00	$200,000.00	$0.00	$0.00	$0.00	$400,000.00	$0.00	$0.00	$0.00	$400,000.00	$0.00
6	District-wide Electrical Upgrades	$50,000.00	$150,000.00	$250,000.00	$250,000.00	$0.00	$0.00	$700,000.00	$0.00	$0.00	$0.00	$700,000.00	$0.00
10	District-wide Technology Needs	$400,000.00	$350,000.00	$350,000.00	$350,000.00	$350,000.00	$350,000.00	$2,150,000.00	$2,150,000.00	$0.00	$0.00	$0.00	$0.00
19	Fleet Replacement-including buses and other maintenance equipment needs	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$50,000.00	$50,000.00	$500,000.00	$500,000.00	$0.00	$0.00	$0.00	$0.00
8	Resurfacing of HS Tennis Courts	$0.00	$50,000.00	$0.00	$0.00	$0.00	$0.00	$50,000.00	$50,000.00	$0.00	$0.00	$0.00	$0.00
15	Facilities Condition Analysis	$70,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$70,000.00	$70,000.00	$0.00	$0.00	$0.00	$0.00

Table B
Capital Improvement Program Requests by Department

		Yearly Expenses							Funding Source				
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Project Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
9	District-wide Sidewalks & Parking Lots	$0.00	$50,000.00	$50,000.00	$0.00	$0.00	$0.00	$100,000.00	$100,000.00	$0.00	$0.00	$0.00	$0.00
10	District-wide Masonry	$10,000.00	$200,000.00	$0.00	$0.00	$25,000.00	$25,000.00	$260,000.00	$260,000.00	$0.00	$0.00	$0.00	$0.00
11	QES Emergency Generator Install	$0.00	$0.00	$45,000.00	$0.00	$0.00	$0.00	$45,000.00	$45,000.00	$0.00	$0.00	$0.00	$0.00
12	Unleaded UST Tank Removal	$0.00	$50,000.00	$0.00	$0.00	$0.00	$0.00	$50,000.00	$50,000.00	$0.00	$0.00	$0.00	$0.00
17	Replace Lockers – DMS/WMS	$0.00	$250,000.00	$250,000.00	$250,000.00	$250,000.00	$250,000.00	$1,000,000.00	$0.00	$0.00	$0.00	$1,000,000.00	$0.00
	Health & Safety/ADA Compliance*	$0.00	$0.00	$2,500,000.00	$1,500,000.00	$0.00	$0.00	$4,000,000.00	$0.00	$0.00	$0.00	$0.00	$4,000,000.00
	Department Total	**$2,605,000.00**	**$5,550,000.00**	**$7,195,000.00**	**$4,970,000.00**	**$1,425,000.00**	**$1,175,000.00**	**$22,920,000.00**	**$8,850,000.00**	**$0.00**	**$450,000.00**	**$8,120,000.00**	**$5,500,000.00**

*inadvertently left off priority voting sheet

		Yearly Expenses							Funding Source				
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	Project Total	General Fund	Enterprise	Authorized Bonds	Unauthorized Bonds	Grants and Other
	Water												
6	Water Supply Development/Source Augmentation	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$75,000.00	$0.00	$75,000.00	$0.00	$0.00	$0.00
2	Water Main Replacement Program	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
1	Rehabilitation/Replacement of Well 10	$600,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00	$800,000.00	$0.00	$800,000.00	$0.00	$0.00	$0.00
3	Disinfection of High Service Area	$50,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$350,000.00	$0.00	$350,000.00	$0.00	$0.00	$0.00
	Department Total	**$650,000.00**	**$575,000.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$1,225,000.00**	**$0.00**	**$1,225,000.00**	**$0.00**	**$0.00**	**$0.00**

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Water	**Project Title**	Rehabilitation/Replacement of Well #10

Description: North Kingstown's municipal Well #10 is the largest of the Town's 11 wells. This well, though still operational has a continuing problem with the intrusion of sand and gravel. The installation of a liner screen within an existing liner screen failed to reduce the amount of sand being drawn into the well. This proposed project consists of professional engineering services associated with the engineering evaluation, design, permitting, contract document development, bidding services and construction engineering related services associated with the installation of a new satellite replacement well at the Well Station #10 site. This would include all structural, electrical, site and instrumentation and control improvements to the existing infrastructure necessary to connect this new well to the existing Town water system and to make it fully operational.

AMC comments: Project is in progress and should continue.

Begin Date	December 2014	**End Date**	September 2016	**Priority #**	1

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$600,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00	$800,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Project Expenses:	$600,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00	$800,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$600,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00	$800,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$600,000.00	$200,000.00	$0.00	$0.00	$0.00	$0.00	$800,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Golf Course Improvements

Description: The following projects have been identified by the recent USGA Greens Section Course Evaluation and are recommended to be completed over the next 5 to 6 years, if funding is available.

Drainage Improvements, Tee Rehabilitation, Tree Removal, Additional Car Paths, Tee and Sand Bunker Rehabilitation.

AMC comments: $50k/yr to repair 2 tees/yr is a bare minimum commitment but extremely necessary.

Begin Date	7/1/2015	**End Date**	6/30/2020	**Priority #**	1

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$15,000.00	$0.00	$0.00	$25,000.00	$0.00	$0.00	$40,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$35,000.00	$50,000.00	$50,000.00	$50,000.00	$75,000.00	$75,000.00	$335,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$50,000.00	$50,000.00	$50,000.00	$75,000.00	$75,000.00	$75,000.00	$375,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$50,000.00	$50,000.00	$50,000.00	$75,000.00	$75,000.00	$75,000.00	$375,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Funding Sources	$50,000.00	$50,000.00	$50,000.00	$75,000.00	$75,000.00	$75,000.00	$375,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Operating Cost, Net	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Golf Carts (Electric)

Description: Replacing aging gas carts that are over 6-10 years. Last replaced 1/3 of fleet (75 carts) over 5 years ago. Need to upgrade to electric to reduce emissions and to replace somewhat unsafe, existing fleet of gas carts.

AMC Comments: Cart rental revenue this year estimated over $300k. Electric cart lease is 80k/year. Payback is under 1 year, proceed.

Begin Date	7/1/2015		**End Date**	6/30/2019		**Priority #**	**1**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Equipment/ Furnishings	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$400,000.00
Total Project Expenses:	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$400,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$400,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$80,000.00	$0.00	$400,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Net Operating Cost	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Water	**Project Title**	Water Main Replacement Program

Description: Development of a water main replacement plan. The Water Department has included tasks associated with this project, including gathering existing information regarding water pipeline location, material, size and age as part of our state mandated Clean Water Infrastructure Replacement Plan update. Our objective is to use this information along with hydraulic (pipe velocities, head loss) and other pertinent information to develop a pipeline replacement program. At this point in time, the program will be limited to coordinating pipeline replacement with other roadway and utility projects such as sewer installation.

AMC comments: On-going maintenance should continue.

Begin Date	May 2014	**End Date**	December 2014	**Priority #**	**2**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Project Expenses:	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Allen Harbor	**Project Title**	Boat Ramp Rebuild

Description: The launch at Allen Harbor is in need of being rebuilt. It has been breaking down and patched up over the past several years, but this patch work does not last an entire season. The concrete at the head of the ramp has major cracks with chunks of concrete missing exposing rebar and leaving large holes in the ramp surface on both sides of the launch, with the south side being the most damaged. Currently, the holes in the concrete have been patched with pavement patches, but this will only last for a few months into each season as a result of wear and tear the ramp gets each year. The Planning and Development Department has applied for a Fish and Wildlife Grant through RIDEM involving the ramp, pump out, pier/floats and parking improvements. That process should be completed within FY 2014-15 with award in 2015. Permitting and construction are targeted for the year after grant award. Our responsibility will be 25% of the total. Some of our expense may be offset with in-kind services.

AMC comments: Difficult decision. Total project cost estimate: $1.1m. Highly dependent on grant for $833k plus up to $250k of tax money. Project must be done but grant approval is the only way this can proceed.

Begin Date	2015-2016	**End Date**	2016-2017	**Priority #**	2

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design							
Land Acquisition							
Construction		$1,110,675.00					$1,110,675.00
Equipment/ Furnishings							
Total Project Expenses:		$1,110,675.00					$1,110,675.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund		$243,919.00					$243,919.00
Enterprise Funds		$33,750.00					$33,750.00
Authorized Bonds							
Unauthorized Bonds							
Grants/Other		$833,006.00					$833,006.00
Total Funding Sources		$1,110,675.00					$1,110,675.00

Est. Net Operating Costs	**2014-2015**	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Water	**Project Title**	Disinfection of High Service Area

Description: In 2005 the Water Department was required to maintain a disinfectant residual in the Low Service pressure zone of the water distribution system. This was a result of three acute violations of the Total Coliform Rule. Prior to these acute violations samples collected from the service area during the late summer and early Fall months sporadically resulted in total Coliform positive results. Over this past summer we have detected both background (non Coliform) bacteria and Total Coliform bacteria sporadically in samples collected from locations in both the Slocum High and Saunderstown High Service areas. While this has not resulted in any violations, we believe that given the similarity of conditions (water quality and piping material) between the Low Service Zone and the High Service Zones it is in the best interest of public health to plan for the eventual disinfection of these service areas.

AMC comments: Clear need. This $300k is necessary.

Begin Date	August 2015		**End Date**	August 2016		**Priority #**	**3**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$50,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$50,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$300,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Project Expenses:	$50,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$350,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$50,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$350,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$50,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$350,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Replace Heating / AC at the Cold Spring Community Center

Description: Replace current heating / air unit with a central system. The current system is inefficient.

AMC comments: Rental revenue annually is $7,600. Fund balance is $34k. Project cost is $30k; proceed.

Begin Date	7/1/2016		**End Date**	6/30/2017		**Priority #**	**3**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design							
Land Acquisition							
Construction		$30,000.00					$30,000.00
Equipment/ Furnishings							
Total Project Expenses:		$30,000.00					$30,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund		$30,000.00					$30,000.00
Enterprise Funds							
Authorized Bonds							
Unauthorized Bonds							
Grants/Other							
Total Funding Sources		$30,000.00					$30,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation AH	**Project Title**	Marina Paving

Description: The Marina is in need of some paving. The paving would encompass the entryway to the marina off of Allen harbor Road through the slip parking area in front of the shed down to the boat ramp. Some of this is currently paved, but in very rough condition with numerous potholes, cracks and chunks of missing pavement and is currently only one lane. The parking area for the slips is only paved for the handicap parking and about six other spaces The rest of the parking lot is gravel and grass. Another section in desperate need of paving is from Bruce Boyer Street to the shed. This section is currently gravel with a very uneven surface and potholes. Both of these sections get the majority of traffic through the marina and are in need of improvement.

Some of the expense may be offset if the paving project could be piggybacked with another DPW bid.

AMC comments: Part of $833k grant for boat ramp (next above). This $50k project must be done. If grant $ is not approved then other internal sources should be investigated (DPW will need supplemental budget relief if they do this paving).

Begin Date	7/1/2015		**End Date**	6/30/2016		**Priority #**	**4**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$3000.00						$3000.00
Land Acquisition							
Construction	$50,000.00						$50,000.00
Equipment/ Furnishings							
Total Project Expenses:	$53,000.00						$53,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds	$53,000.00						$53,000.00
Authorized Bonds							
Unauthorized Bonds							
Grants/Other							
Total Funding Sources	$53,000.00						$53,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Driving Range Update

Description: Current site is inadequate and presents a major safety hazard to players using the golf course. Limited redesign is needed to update current layout.

AMC comments: Driving range will be moved in 5 years; only urgent work should be done now. Safety concerns with netting an mounds will cost $70k (estimated). Another 15k for night lighting would increase revenue but nobody had a good number for how much of an increase in operating costs for night attendants etc. Re-quote netting but do not invest in night lighting.

Begin Date	7/1/2015	**End Date**	6/30/2016	**Priority #**	**5**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$10,000.00						$10,000.00
Land Acquisition							
Construction	$50,000.00						$50,000.00
Equipment/ Furnishings	$100,000.00						$100,000.00
Total Project Expenses:	$160,000.00						$160,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds	$160,000.00						$160,000.00
Authorized Bonds							
Unauthorized Bonds							
Grants/Other							
Total Funding Sources	$160,000.00						$160,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation/AH	**Project Title**	Maintenance Shed

Description: The new roof needed for the maintenance shed has been completed. To complete the entire project , new facades on gable ends is required.

AMC Comments: Poor cost estimate and questionable construction plan. This project should be completed but at a much lower cost than $40k and with simple construction materials and methods. Needs new plan, quote/estimate and then proceed.

Begin Date	Spring of 2015	**End Date**	7/1/2015	**Priority #**	6

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design							
Land Acquisition							
Construction	$40,000.00						$40,000.00
Equipment/ Furnishings							
Total Project Expenses:	$40,000.00						$40,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds	$40,000.00						$40,000.00
Authorized Bonds							
Unauthorized Bonds							
Grants/Other							
Total Funding Sources	$40,000.00						$40,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Water	**Project Title**	Water Supply Development/Source Augmentation

Description: Seasonal increases in water demand have at times exceeded the capacity of our municipal wells. Managing seasonal demand and water demand in general is now required by law under the state Water Use Efficiency Act. Build out projections that consider environmental protection (stream flow and other Clean Water Act requirements) forecast a water supply shortfall in the southern portion of Rhode Island. Southern RI is primarily served by groundwater sources. The state has already concluded that the groundwater water resources of the Hunt-Annaquatucket-Pettaquamscutt (HAP) Aquifer are over allocated, making additional well development unlikely. The Water Department will need to investigate additional sources of water supply in coordination with local planning objectives and state water supply initiatives. The state Water Resources Board has been looking at options for augmenting water supply in the southern region. The cost of the various options range from $141,000,000 to $537,400,000. At this point in time the Water Department is including limited funding for the purpose of investigating and evaluating options.

AMC comments: Water Dept should continue to commit limited funding to this.

Begin Date			**End Date**			**Priority #**	**6**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$75,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Project Expenses:	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$75,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$75,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$0.00	$75,000.00	$0.00	$0.00	$0.00	$0.00	$75,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Ryan Park Field Improvements

Description: Phase I : Replace the outfield of the upper field, with new soil and seed, and replace the infield mix and install lighting.
Phase II : Practice field same as phase I, without lighting.
Phase III : Womens field, reseed outfield.

AMC comments: $200k, grant funded only.

Begin Date	7/1/2015	**End Date**	6/30/2018	**Priority #**	7

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design							
Land Acquisition							
Construction							
Equipment/ Furnishings	$200,000.00 for lighting. ? for soil and seed	?	?				$200,000.00 +
Total Project Expenses:	$200,000.00 +						

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds							
Authorized Bonds							
Unauthorized Bonds							
Grants/Other	$200,000.00	?	?				$200,000.00 +
Total Funding Sources	$200,000.00	?	?				$200,000.00 +

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	McGinn Park / Repair Basketball and Resurface Tennis Courts

Description: The basketball and tennis courts are in serious disrepair. There are wide cracks and large depressions due to the use and settling throughout the years. A review from our insurance has stated that they need to be repaired because of safety issues. A grant for $35,000.00 has been received from RI DEM and RI CDBG
The tennis courts will have to be resurfaced and the cracks and depressions have to be repaired, lines will have to be repainted. Also anchors and poles will have to be replaced for the basketball court and the tennis nets.

AMC comments: This project depended on a grant that was denied 1/9/2015.

Begin Date	Spring of 2015		**End Date**	6/30/2015		**Priority #**	**8**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design							
Land Acquisition							
Construction	$50,000.00						$50,000.00
Equipment/ Furnishings							
Total Project Expenses:	$50,000.00						$50,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund							
Enterprise Funds	$15,000.00						$15,000.00
Authorized Bonds							
Unauthorized Bonds							
Grants/Other	$35,000.00						$35,000.00
Total Funding Sources	$50,000.00						$50,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel							
Maintenance							
(Less Revenues)							
Net Operating Cost							

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Yorktown Park

Description: Phase III improvements, which includes safety lighting, additional trails and restrooms, will depend on future grant funding. The additional personnel costs identified with this program is in combination with other facility additions proposed by these CIP programs and the need for more staff maintenance. Calf Pasture Point, Yorktown Park and additional recreational fields will eventually require one additional full-time staff person in the DPW Facilities Department. (One third the cost of a staff person has been assigned to each of these three programs).

AMC comments: $285k only makes sense if it is funded by grants.

Begin Date	7/1/2015	**End Date**	6/30/2019	**Priority #**	9

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$20,000.00	$0.00	$0.00	$20,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$15,000.00	$0.00	$0.00	$250,000.00	$0.00	$0.00	$265,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$15,000.00	$ 0.00	$ 0.00	$270,000.00	$ 0.00	$ 0.00	$285,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$15,000.00	$0.00	$0.00	$270,000.00	$0.00	$0.00	$285,000.00
Total Funding Sources	$15,000.00	$ 0.00	$ 0.00	$270,000.00	$ 0.00	$ 0.00	$285,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$17,000.00	$17,000.00	$17,000.00	$51,000.00
Maintenance	$2,000.00	$2,000.00	$2,000.00	$4,000.00	$4,000.00	$4,000.00	$18,000.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Operating Cost, Net	$2,000.00	$2,000.00	$2,000.00	$21,000.00	$21,000.00	$21,000.00	$69,000.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Town-wide Playing Fields

Description: The first year of this project will include an analysis of existing fields and to determine the current and future need for additional playfields. Four new playfields, including at a minimum one multipurpose field, are being proposed to be located at Quonset Point/Davisville in the North Davisville district. Funding for this project as well as future maintenance costs are proposed to be from the Quonset Development Corporation and a Department of Environmental Management Grant.

AMC comments: School enrollment is dropping; should not be spending $200k of tax money.

Begin Date	7/1/2015	**End Date**	6/30/2017	**Priority #**	**10**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$41,200.00	$0.00	$0.00	$0.00	$0.00	$0.00	$41,200.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$0.00	$373,890.00	$0.00	$0.00	$0.00	$0.00	$373,890.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$41,200.00	$373,890.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$415,090.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$41,200.00	$373,890.00	$0.00	$0.00	$0.00	$0.00	$415,090.00
Total Funding Sources	$41,200.00	$373,890.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$415,090.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Maintenance	$0.00	$0.00	$30,900.00	$30,900.00	$30,900.00	$30,900.00	$123,600.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Operating Cost, Net	$ 0.00	$ 0.00	$30,900.00	$30,900.00	$30,900.00	$30,900.00	$123,600.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Signal Rock

Description: Rehabilitation of abandoned building at Signal Rock Park for use as a community center to include heating, air conditioning, insulation, ADA and Fire/Life Safety compliance, flooring, limited exterior lighting, and asbestos abatement. Provide meeting room and classroom facilities with tables and chairs, some limited kitchen equipment including a microwave and refrigerator, and audio/video equipment. Community Groups that would benefit include Arts, Plays, Summer Playground, Scouts and other volunteer organizations. A consultant has been hired to evaluate all hazardous materials associated with this building, as well as identifying all ADA and code deficiencies associated with this building.

AMC comments: Rebuilding or replacing an old, abandoned building for a neighborhood sets a dangerous precedent.

Begin Date	7/1/2015		**End Date**	6/30/2017		**Priority #**	**11**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$15,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$15,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$95,000.00	$80,000.00		$0.00	$0.00	$0.00	$175,000.00
Equipment/ Furnishings	$0.00	$10,300.00	$0.00	$0.00	$0.00	$0.00	$10,300.00
Total Project Expenses:	$110,000.00	$90,300.00	$0.00	$ 0.00	$ 0.00	$ 0.00	$200,300.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$22,000.00	$18,060.00	$0.00	$0.00	$0.00	$0.00	$40,060.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$88,000.00	$72,240.00	$0.00	$0.00	$0.00	$0.00	$160,240.00
Total Funding Sources	$110,000.00	$90,300.00	$0.00	$ 0.00	$ 0.00	$ 0.00	$200,300.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$8,300.00	$8,300.00	$8,300.00	$24,900.00
Maintenance	$0.00	$0.00	$0.00	$13,000.00	$13,000.00	$13,000.00	$39,000.00
(Less Revenues)	$0.00	$0.00	$0.00	($5,000.00)	($5,000.00)	($5,000.00)	($15,000.00)
Operating Cost, Net	$ 0.00	$ 0.00	$ 0.00	$16,300.00	$16,300.00	$16,300.00	$48,900.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	McGinn Park/ Sports Turf

Description: McGinn Park was designed and built as a result of a Bond about fifteen years ago. One of the fields is used for football, lacrosse, soccer and, if it was in good repair, field hockey. Unfortunately, for the past several years, the field has experienced extreme damage as a result of the Youth Football program. None of the other sports has been able to enjoy use of this facility to any meaningful extent because it has to be taken off line for repairs from November through mid-August after football ends. We need more fields to serve these activities in North Kingstown but one alternative would be to get away from spending a great deal of Public Works time and Town and youth sport's dollars to maintain natural grass. The cost to install sports turf is significantly less than purchasing land and building more fields and this facility would be available and safe year round for a host of activities. Some income could be realized through rental fees for outside groups who would be very interested in the opportunity to play on sports turf.

AMC comments: Recreation Dept: "some income could be realized through rentals…" A $650k bond for this is out of the question. Also a high risk project due to safety and health concerns.

Begin Date	7/1/2017	**End Date**	6/30/2018	**Priority #**	12

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$650,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$0.00	$ 0.00	$650,000.00	$ 0.00	$ 0.00	$0.00	$650,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$650,000.00	$0.00	$0.00	$0.00	$650,000.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Funding Sources	$0.00	$0.00	$650,000.00	$0.00	$0.00	$0.00	$650,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Operating Cost, Net	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Recreation	**Project Title**	Indoor Recreation Facility

Description: Funds for this project will be used to construct an indoor recreation facility to serve as the Town's main indoor activity center. Uses would include two main courts for basketball, volleyball, indoor soccer, inline hockey, etc. Other areas would include a teen center, pre-school area, a room for gymnastics, dance, wrestling, and other activities requiring mats. A 25,000 sq. ft. building would be constructed at a site to be determined. The project is recommended only if a private group comes forward with funding.

AMC comments: Absolutely a waste of time. If more space is needed then use existing school gyms more.

Begin Date	7/1/2017	**End Date**	6/30/2018	**Priority #**	0

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$257,500.00	$0.00	$0.00	$0.00	$257,500.00
Land Acquisition	$0.00	$0.00	$618,000.00	$0.00	$0.00	$0.00	$618,000.00
Construction	$0.00	$0.00	$2,575,000.00	$0.00	$0.00	$0.00	$2,575,000.00
Equipment/ Furnishings	$0.00	$0.00	$103,000.00	$0.00	$0.00	$0.00	$103,000.00
Total Project Expenses:	$ 0.00	$ 0.00	$3,553,500.00	$ 0.00	$ 0.00	$ 0.00	$3,553,500.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$0.00	$0.00	$3,553,500.00	$0.00	$0.00	$0.00	$3,553,500.00
Total Funding Sources	$ 0.00	$ 0.00	$3,553,500.00	$ 0.00	$ 0.00	$ 0.00	$3,553,500.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$10,300.00	$27,810.00	$28,644.00	$29,503.00	$96,257.00
Maintenance	$0.00	$0.00	$515.00	$6,180.00	$6,365.00	$6,556.00	$19,616.00
(Less Revenues)	$0.00	$0.00	($20,600.00)	($30,900.00)	($31,827.00)	($32,782.00)	($116,109.00)
Operating Cost, Net	$ 0.00	$ 0.00	($9,785.00)	$3,090.00	$3,182.00	$3,277.00	($ 236.00)

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Public Works	**Project Title**	Road Maintenance Projects

Description: Public Works continues to bid an annual road paving contract. Last year's Town Council increased the road paving budget to $500,000 and a paving project using those funds was bid in the summer of 2014 and is 90% complete. It is the goal of this department to continue to stress the importance of maintaining this level of funding, if we are to properly maintain our road system infrastructure. This department uses "pavement management software" to prioritize our road maintenance progrm. This program prioritizes roads with the greatest deficiencies, as established by an independent road survey conducted by a professional engineer. This survey rates roads based on engineering parameters such as soil base failure, pavement stress, drainage and traffic volume These parameters translate into a rating of "excellent" to "failed" for each road. As a result of last year's increased funding, the town has essetially addressed all of its roads classified as "very poor". Based on a survey, completed two years ago, there are still 78 roads classified as " poor". In order to achieve a 20 to 25 year road life cycle program, a minimum $500,000 per year road budget is needed. Any reduction in this amount willeventually require a bond referendum to address failed roads and a more costly reconstruction effort.

AMC comments: Good investment. Our roads are the first thing travelers see when entering NK; that first impression is important to everything else our town does. Roads are very important and a good investment.

Begin Date	7/1/2016		**End Date**	6/30/2021		**Priority #**	1
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$3,0000,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$3,000,000.00
Project Funding Source							**Project Total**
General Fund	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$3,0000,000.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Funding Sources	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$500,000.00	$3,000,000.00
Est. Net Operating Costs							**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Operating Cost, Net	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Public Works	**Project Title**	Landfill Closure - Hamilton Allenton and Oakhill

Description: Landfill closure program are on-going for both landfills. ATC Lincoln Environmental, the Town's consultant, has completed a Site Investigation Report (SIR) for the Hamilton Allenton Landfill and submitted closure recommendations to the RI DEM. The highest priority recommendations include soil gas extraction and monitoring, wetland and drainage remediation, landfill cap improvements and additional groundwater monitoring. State's comments on our SIR include additional peripheral soil gas testing, additional test wells to determine lateral extent of landfill and additional cap soil testing to determine quality of existing cover material. These additional soil investigation and landfill gas monitoring activities were started by ATC in April of 2012. Per DEM requirements, ground water and soil gas testing will be required for an indefinite period of time. Two years of soil gas testing are pointing to not needing an expensive soil gas extraction system. Results from these tests will continue to define other closure requirments. One of the requirements established by DEM is the relocatoin of the stream that currently flows under the Hamilton-Allenton landfill. A survey has been completed that is now being used to engineer a final steam relocation. DEM approval on this project is pending. Construction bidding for these projects could begin by next year. Preliminary clsoure estimates for both landfills is estimated at $1.5 million. A future bond referendum will be required to pay for this project and could be combined with other infrastructure improvements. On-going design and testing, as well as other minor remediation efforts are to be funded from Town Capital Reserve.

AMC comments: No choices here, these must be done to avoid future penalties. Possibility of off-setting rental fees for solar farms on closed landfills should be explored in detail and included in total funding for these sites.

Begin Date	7/1/2016		**End Date**	6/30/2021		**Priority #**	**2**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$15,000.00	$115,000.00	$20,000.00	$0.00	$0.00	$0.00	$150,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$125,000.00	$750,000.00	$475,000.00	$150,000.00	$0.00	$0.00	$1,500,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$140,000.00	$865,000.00	$485,000.00	$150,000.00	$ 0.00	$ 0.00	$1,650,000.00
Project Funding Source							**Project Total**
General Fund	$140,000.00	$70,000.00	$70,000.00	$70,000.00	$0.00	$0.00	$210,000.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Unauthorized Bonds	$0.00	$805,000.00	$415,000.00	$80,000.00	$0.00	$0.00	$1,300,000.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Funding Sources	$140,000.00	$875,000.00	$485,000.00	$150,000.0	$ 0.00	$ 0.00	$1,650,000.00
Est. Net Operating Costs							**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Operating Cost, Net	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Public Works	**Project Title**	Post Road Sewers (multiple phases)

Description: The Town of North Kingstown completed a Wastewater Facility Plan (Plan) for the Post Road Corridor and Wickford. That Plan broke Post Road into 2 phases, Post Road North (Rt 403 to Austin Road) and Post Roach South (Rt. 403 to State Police Barracks). Each of these phases was further broken down into sub-phases to be designed and built over multiple years. The Town Council approved the Plan in October, 2011 and has subsequently been apporved by RIDEM. Installing sewers in Post Road will allow future development of the Post Road Corridor to be consistent with goals of the Planning Commission and Town Council. Post Road South sewers were approved by the voters in 2009, with the first construction phase completed in 2014 and the second now underway. The voters also approved funding to upgrade the QDC treatment facility, and for sewers in Wickford and the section of Post Road north of Quonset. The Town is anticipating the construction of sewer metering stations, which will used to meter flows into Quonset, in the spring of 2015. The town will also be required to upgrade the QDC Treatment Facility once a flow threshold is reached, based on the QDC/Town Intergovernmental Wastewater Agreement. Post Road South commercial sewers are expected to cost $10 million and upgrades to the QDC treatment plant are estimated at $5 million. Other estimated costs contained in the plan include Post Road South Residential at $5 million, Post Road North Commercial at $11 million, Post Road North Residential at $24 million, Shore Acres at $13 million, Wickford Village and Poplar Point at $34 million. The Plan proposes to add three personnel to administer the program, a superintendant to oversee construction and maintenance, a part time clerical to handle administration and billing, and a second part time maintenance operator later in the program, all to be funded from sewer usage fees.

AMC comments: On-going programs and covered by existing bonds.

Begin Date	7/1/2016		**End Date**	6/30/2021		**Priority #**	3
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$150,000.00	$150,000.00	$200,000.00	$0,00	$0.00	$0.00	$500,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$3,700,000.00	$4,750,000.00	$6,400,000	$0.00	$0.00	$0.00	$14,850,000.00
Equipment/ Furnishings	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Project Expenses:	$3,850,000.00	$4,900,000.00	$6,600,000	$0.00	$ 0.00	$ 0.00	$15,350,000.00
Project Funding Source							**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Authorized Bonds	$3,850,000.00	$4,900,000.00	$6,600,000	$0.00	$0.00	$0.00	$15,350,000.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Total Funding Sources	$3,850,000.00	$4,900,000.00	$ 6,600,000	$0.00	$ 0.00	$ 0.00	$15,350,000.00
Est. Net Operating Costs							**Project Total**
Personnel	$65,000.00	$65,000.00	$110,000.00	$110,000.00	$115,000.00	$115,000.00	$580,000.00
Maintenance	$25,000.00	$25,000.00	$50,000.00	$55,000.00	$60,000.00	$65,000.00	$280,000.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Operating Cost, Net	$90,000.00	$90,000.00	$160,000.00	$165,000.00	$175,000.00	$180,000.00	$860,000.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Fire Department	**Project Title**	Fire Dept Facilities Upgrade

Description: Fire Department Facilities Updates (Stations 3, 2, 1, 5, Repair Shop); 1) Replace Heating & AC Systems @ $100,000 (Stations 2,3), 2) Update & Electrical @$60,000 (Sta 3,2,1), 3) Reconfigure Bathrooms, Showers, Locker rooms, Bunkrooms to accommodate both Male & Female Firefighters @ $120,000 (Sta 3,2,1), 4) Replace Windows/Doors @ $75,000 (Sta 2,3,1), 5) Replace flooring @$50,000 (Sta 3,2), 6) Replace Parking lots & Apparatus Door Aprons @$75,000 (Sta 3,2,1), 7) Replace Kitchens & Appliances-commercial grade updates @$85,000 (Sta 3,2,1), 8) Repair Roofs @$125,000 (Sta 3,1), 9) Install generator @ $60,000 (Repair Shop), 10) Install Keyless Security locks on Exterior Doors @$3,000 (Sta3,2,1), 11) Upgrade Telephone Equip @$50,000 (Sta 3,2,1 & Repair Shop), 12) Update & add computers @$20,000 (Sta 3,2,1,5 & Repair Shop), 13) Install Bird Netting @ $20,000 (Sta 3), and 14) Replace Furniture & Bedding-Institutional Grade @ $55,000 (Sta 3,2,1,5).

AMC comments: Not upgrades at all; this is all the result of deferred maintenance. It should be part of the fire department's annual budget to be good stewards of the building the taxpayers built for them.

Begin Date	1/1/2015		**End Date**	6/30/2021		**Priority #**	**4**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$10,500.00	$10,500.00	$0.00	$0.00	$0.00	$0.00	$21,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$500,000.00
Equipment/ Furnishings	$0.00	$50,000.00	$60,500.00	$60,500.00	$60,500.00	$60,500.00	$292,000.00
Total Project Expenses:	$10,500.00	$160,500.00	$160,500.00	$160,500.00	$160,500.00	$160,500.00	$813,000.00
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$813,000.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Grants/Other	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Funding Sources	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$135,500.00	$813,000.00
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Maintenance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Operating Cost, Net	$0.00	$0.00	$0.00	$0..00	$0.00	$0.00	$0.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Fire Department	**Project Title**	Fire Station/Fire Apparatus Maintenance (Vehicle Replacement Program)

Description: Build a Fire Station in the Quonset Point Davisville Park. Fund the vehicle replacement program (see attached). The Fire Station shall have two (2) bays that will be able to house one (1) Pumper; one (1) Latter Truck; one (1) Deputy Chief vehicle; one (1) Reserve Pumper; one (1) Reserve Rescue and one (1) Marine Unit for a total of 5,800 square feet. The living/office area of the Fire Station shall be 2000 square feet. The building should incorporate the use of GREEN technologies such as solar, wind, geothermal with the goal to achieve a high LEED certification.

AMC comments: Very low priority. Use the town-approved "Fleet Reserve" ordinance approved n 2012 to fund replacement of predictable vehicle fair-wear-and-tear issues. The fire department should be required to purchase standard, off-the-shelf fire apparatus and save significant acquisition costs plus reduce costly maintenance for uniquely–designed equipment.

Begin Date	3/1/2015	**End Date**	6/30/2015	**Priority #**	5

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$76,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$76,000.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$ 0.00
Construction	$0.00	$100,000.00	$0,00	$0.00	$0.00	$0.00	$100,000.00
Equipment/ Furnishing	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$1,620,000.00
Total Project Expenses	$76,000.00	$130,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$1,796,000.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$270,000.00	$1,620,000.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$130,000.00	$0.00	$0.00	$0.00	$0.00	$100,000.00
Grants/Other	$76,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$76,000.00
Total Funding Sources	$76,000.00	$130,000.00	$0.00	$0.00	$0.00	$0.00	$1,796,000.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Maintenance	$0.00	$0.00	$13,000.00	$13,000.00	$14,000.00	$15,000.00	$55,000.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Operating Cost, Net	$0.00	$0.00	$13,000.00	$13,000.00	$14,000.00	$15,000.00	$55,000.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	Fire Department	**Project Title**	Fire Station (Station #1, Addition)

Description: Construct a Fire Station addition on the North side of the current Station #1, 8150 Post Road. The Fire Station shall be a minimum of 9,200 sq. ft and have the capacity to house one (1) Pumper, one (1) Ladder Truck, one (1) Deputy Chief vehicle, one (1) Heavy Rescue, one (1) Reserve Rescue, one (1) Brush Truck, one (1) Reserve Pumper, and one (1) Marine Unit. The living and office section should have a minimum of 7,600 sq. feet of area. The apparatus area shall be four (4) additional apparatus bays and associated work areas with a total of a minimum of 7,400 sq. feet. The facility shall incorporate as many GREEN technologies as possible including solar, wind, geothermal with the goal to achieve a high Leed certification. The building shall be constructed of brick/block to increase the overall life of the structure. The total square footage of the Facility will be 15,000 sq. feet at $300.00 per square foot. This construction was originally proposed in the late 90's as Public Safety Project (Phase 2).

AMC comments: This $5m project is not needed. Part of it is to begin the funding of the "marine unit" which is how the fire department intends to accrete their way into funding the free $1m fire boat that no other town on Narragansett Bay would accept. Absolutely no.

Begin Date	1/1/2015	**End Date**	6/30/2018	**Priority #**	6

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$337,500.00	$0.00	$0.00	$0.00	$0.00	$0.00	$337,500.00
Land Acquisition	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Construction	$0.00	$4,500,000.00	$0.00	$0.00	$0.00	$0.00	$4,500,000.00
Equipment/ Furnishings	$0.00	$225,000.00	$0.00	$0.00	$0.00	$0.00	$225,000.00
Total Project Expenses:	$337,500.00	$4,725,000.00	$0.00	$0.00	$0.00	$0.00	$5,062,500.00

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Enterprise Funds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Authorized Bonds	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Unauthorized Bonds	$0.00	$4,725,000.00	$0.00	$0.00	$0.00	$0.00	$4,725,000.00
Grants/Other	$337,500.00	$0.00	$0.00	$0.00	$0.00	$0.00	$337,500.00
Total Funding Sources	$337,500.00	$4,725,000.00	$0.00	$0.00	$0.00	$0.00	$5,062,500.00

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Maintenance	$0.00	$0.00	$10,000.00	$10,000.00	$10,000.00	$11,000.00	$41,000.00
(Less Revenues)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Operating Cost, Net	$0.00	$0.00	$10,000.00	$10,000.00	$10,000.00	$11,000.00	$41,000.00

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	HVAC System recommissioning – NK High School

Description:
An itemized report was obtained from the commissioning agent, Fitzemeyer and Tocci, showing detailed findings regarding the HVAC system at the NK High School. Multiple issues need to be addressed and total project costs are estimated at $1.7M.

Installation of attic fans is nearly complete. The installation of attic fans was one of the larger projects on the list. Due to design issue, however, the project could not be completed for the opening of the 14/15 school year. It is anticipated that in addition to the amounts noted below, $250K of work can be completed in FY14/15. The Town of North Kingstown has reserved $400K to the project and the school department has reserved $700K.

The remaining work indicated in the report will be put out to bid in the next several weeks.

AMC comments: $1.7m. This project is on-going and has already been funded.

Begin Date	ASAP	**End Date**	Unknown	**Priority #**	1

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$25,000	$20,000	$10,000	$0	$0	$0	$55,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$300,000	$980,000	$390,000	$0	$0	$0	$1,670,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$325,000	$1,000,000	$400,000	$0	$0	$0	$1,725,000

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(School Fund	Bal & Town)						
General Fund	$325,000	$1,000,000	$400,000	$0	$0	$0	$1,725,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$325,000	$1,000,000	$400,000	$0	$0	$0	$1,725,000

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Roof Replacement needs

Description: An itemized report was obtained from a roof design consultant contracted to review all roofs in the District (2014) (except QES which was reviewed separately in 2012 and except DMS which has a roof replacement in 2012). Several roofs in the District are estimated to come to the end of their useful life in the next 5 to 10 years.

AMC comments: $7.9m over the next 5+ years for roofs. This commission is concerned that the town is investing considerable money on school buildings that are becoming "underutilized" due to the significant reduction in the student population; we are upgrading unnecessary buildings.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**2**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$20,000	$20,000	$50,000	$30,000	$30,000	$120,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$280,000	$980,000	$2,070,000	$470,000	$470,000	$3,800,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$300,000	$1,000,000	$2,120,000	$500,000	$500,000	$3,920,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$300,000	$1,000,000	$2,120,000	$500,000	$500,000	$3,920,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$300,000	$1,000,000	$2,120,000	$500,000	$500,000	$3,920,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Lighting Upgrades/Energy Efficiency Upgrades

Description: Report from National Grid indicates that significant energy savings could be realized with some lighting upgrades throughout the district.

AMC comments: All building electrical and major electrical equipment in town buildings need an overall inspection and servicing as required. At that time an assessment can be made if repair or replacement is needed.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**2**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$0	$200,000	$200,000	$0	$0	$0	$400,000
Total Project Expenses:	$0	$200,000	$200,000	$0	$0	$0	$400,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$200,000	$200,000	$0	$0	$0	$400,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$200,000	$200,000	$0	$0	$0	$400,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$(90,000)	$(90,000)	$(90,000)	$(90,000)	$(90,000)	$(450,000)
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Septic Pump Stations – QES/Fishing Cove Assessments

Description: The Town has communicated that the QES sewer pump station and the FC pump station are in need of replacement as part of the sewer work recently approved by local referendum. These amounts reflect the estimated assessment fee to the school department as part of the user group for these pump stations. QES assessment is estimated at $250K while the FC assessment is estimated at $100K.

AMC comments: $350k. No choice. This should be funded by the infrastructure fee being paid monthly by users.

Begin Date	ASAP		**End Date**	Summer 2015		**Priority #**	**3**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$0	$350,000	$0	$0	$0	$0	$350,000
Total Project Expenses:	$0	$350,000	$0	$0	$0	$0	$350,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(Town/School fund balance)							
General Fund	$0	$350,000	0	$0	$0	$0	$350,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$350,000	$0	$0	$0	$0	$350,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Window Replacements

Description: Damaged, old windows, most critical at WMS, DMS and HES. Replacement could provide significant energy savings.

AMC comments: $1.5m. Necessary project, old buildings.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**4**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$10,000	$0	$0	$0	$0	$10,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$240,000	$250,000	$250,000	$250,000	$250,000	$1,240,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Mechanical Fresh Air System – Wickford Middle School

Description: This system is a health and safety issue and is recommended by RIDE and was addressed in the SMMA Phase II document.

AMC comments: $450k. No requirement known by this commission.

Begin Date	Summer 2016		**End Date**	Summer 2016	**Priority #**	**5**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$20,000	$0	$0	$0	$20,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$430,000	$0	$0	$0	$430,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$0	$450,000	$0	$0	$0	$450,000

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$450,000	$0	$0	$0	$450,000
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$450,000	$0	$0	$0	$450,000

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Electrical Upgrades

Description: The condition of our electrical systems in many schools is of concern due mainly to age but also due to increased electrical demand. Electrical panels, breakers, terminals, etc. are all in need of upgrade. No formal estimates have been sought as this is a large project that would require funding commitment before moving forward. Many electrical upgrades were addressed in the SMMA Phase II document.

AMC comments: All main building service equipments should be cleaned and exercised annually.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**6**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$30,000	$0	$0	$0	$0	$30,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$50,000	$120,000	$250,000	$250,000	$0	$0	$670,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$50,000	$150,000	$250,000	$250,000	$0	$0	$700,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$50,000	$150,000	$250,000	$250,000	$0	$0	$700,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$50,000	$150,000	$250,000	$250,000	$0	$0	$700,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Refinishing of gym floors (HS/DMS/WMS)

Description: Aging gym floors require refinishing to bare wood, staining and/or repainting.

AMC comments: Has to be done. $100k.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	7
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$100,000	$0	$0	$0	$0	$100,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$100,000	$0	$0	$0	$0	$100,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$100,000	$0	$0	$0	$0	$100,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$100,000	$0	$0	$0	$0	$100,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Boiler replacement – Hamilton Elementary

Description: Hamilton Elementary School is projected to need a new boiler in the next 5 years. Recently, Fishing Cove Elementary had a boiler replacement. The cost of that project was used for this estimate.

AMC comments: $200k needed for known and anticipated replacement; no money reserved for this.

Begin Date	Summer 2016		**End Date**	Summer 2016		**Priority #**	**8**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$20,000	$0	$0	$0	$20,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$180,000	$0	$0	$0	$180,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$0	$200,000	$0	$0	$0	$200,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
school fund balance							
General Fund	$0	$0	$200,000	$0	$0	$0	$200,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$200,000	$0	$0	$0	$200,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Resurfacing of HS tennis courts

Description: Our HS tennis courts are nearly unusable and need resurfacing in order to continue tennis programs at the school

AMC comments: Has to be done; adults use frequently. Need a maintenance schedule provided to this commission.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**8**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$50,000	$0	$0	$0	$0	$50,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$50,000	$0	$0	$0	$0	$50,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
– school fund balance							
General Fund	$0	$50,000	$0	$0	$0	$0	$50,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$50,000	$0	$0	$0	$0	$50,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Sidewalks and Parking Lots

Description: Many schools have sidewalks and parking lots that need repair/resurfacing. The resurfacing is estimated at approximately $1.25/sf. Sidewalk repairs can be extensive and the need is becoming more and more apparent as our schools age. A regular routine for resurfacing needs to be revisited.

AMC comments: $150k over 5+ years. No indication of criticality.

Begin Date	Unknown		**End Date**	Unknown	**Priority #**	**9**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$50,000	$50,000	$0	$0	$0	$100,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$50,000	$50,000	$0	$0	$0	$100,000

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
school fund balance							
General Fund	$0	$50,000	$50,000	$0	$0	$0	$100,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$50,000	$50,000	$0	$0	$0	$100,000

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Masonry

Description: Recent issues at 2 schools in the district have highlighted the advanced age of some of our schools and issues of old/damaged masonry work that must be addressed. Damaged masonry can lead to water infiltration and other physical damage to buildings.

AMC comments: $360k over 5+ years. No indications of criticality. More deferred maintenance.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**10**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$10,000	$200,000	$0	$0	$25,000	$25,000	$260,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$10,000	$200,000	$0	$0	$25,000	$25,000	$260,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$10,000	$200,000	$0	$0	$25,000	$25,000	$260,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$10,000	$200,000	$0	$0	$25,000	$25,000	$260,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Technology needs

Description: This is an area that encompasses infrastructure for the district, shared technology programs, staff equipment needs and future goals for technology for our students. A 5-year technology strategic plan has been approved by the NKSC and these estimates follow the goals of that plan.

AMC comments: Technology change is very predictable and could be normal part of operating costs. Should be managed similar to the town's fleet reserve funding process.

Begin Date	On-going yearly	**End Date**	On-going yearly	**Priority #**	**10**

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$400,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,150,000
Total Project Expenses:	$400,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,150,000

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(School fund balance)							
General Fund	$400,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,150,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$400,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,150,000

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	QES Emergency generator install

Description: The QES area often experiences long term power loss. Estimates for an emergency generator have been supplied as an alternative to prolonged periods of power outage.

AMC comments: $45k. This is not deferred maintenance and it does need to be done. Moderate priority if used as a public safety shelter.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**11**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$0	$0	$45,000	$0	$0	$0	$45,000
Total Project Expenses:	$0	$0	$45,000	$0	$0	$0	$45,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$45,000	$0	$0	$0	$45,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$0	$45,000	$0	$0	$0	$45,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Unleaded UST tank removal

Description: The administration lot houses a diesel gas pump for buses. In this cradle there is also an unleaded tank that had to be abandoned in place in 2013 due to a damaged bladder. RIDEM has allowed for the time being this tank to be abandoned in place but it is not expected that this release will continue indefinitely. Estimates are rough and do not include possible remediation if any is found to be needed.

AMC comments: No cost estimates. Move to next year with cost estimates including any need for remediation.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**12**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$50,000	$0	$0	$0	$0	$50,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$50,000	$0	$0	$0	$0	$50,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
school fund balance							
General Fund	$0	$50,000	$0	$0	$0	$0	$50,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$50,000	$0	$0	$0	$0	$50,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Replacement of floor coverings – Stony Lane and Fishing Cove Elementary Schools and NKHS auditorium

Description: The floor coverings in many of our buildings are more than 20 years old. At the time the summer bond construction work was estimated in the summer of 2013, two estimates were received for replacing floor coverings at SL ($350,000 and FC ($200,000).

AMC comments: $800k of predictable yet deferred maintenance. Resurface the worst floor each year until completed.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**13**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$0	$200,000	$350,000	$0	$0	$0	$550,000
Total Project Expenses:	$0	$200,000	$350,000	$0	$0	$0	$550,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$200,000	$0	$0	$0	$0	$200,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$350,000	$0	$0	$0	$350,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$200,000	$350,000	$0	$0	$0	$550,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Davisville Elementary School Upgrades

Description: The upgrade of the Davisville Elementary School for use as an alternative learning program site has been approved and construction will begin on November 1, 2014.

AMC comments: Has to be done; adults use frequently. Need payback analysis and net cost to taxpayers.

Begin Date	Fall 2014		**End Date**	Summer 2015		**Priority #**	**14**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$1,400,000	$0	$0	$0	$0	$0	$1,400,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$1,400,000	$0	$0	$0	$0	$0	$1,400,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$1,400,000	$0	$0	$0	$0	$0	$1,400,00
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$1,400,000	$0	$0	$0	$0	$0	$1,400,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide Security Upgrades

Description: This encompasses security upgrades to access systems, security cameras, door and lock replacements, public announcement systems and crisis management team/systems. The School Department has recently received a report from a security consultant estimating Districtwide needs in the amount of $1.4M. In addition to the amounts noted below, the district anticipates spending approximately $250K in school year 14/15 to begin work on this project. The NKSC has reserved approximately $350K for this project.

AMC comments: $1.4m. No clear understanding if this is a code or state-mandated requirement.

Begin Date	Winter 2014/Summer 2015	**End Date**	Unknown	**Priority #**	14

Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$30,000	$20,000	$20,000	$0	$0	$0	$70,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$220,000	$480,000	$480,000	$150,000	$0	$0	$1,330,000
Total Project Expenses:	$250,000	$500,000	$500,000	$150,000	$0	$0	$1,400,000

Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(School Fund Bal.)							
General Fund	$250,000	$500,000	$500,000	$150,000	$0	$0	$1,400,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$250,000	$500,000	$500,000	$150,000	$0	$0	$1,400,000

Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	District Wide – Facility Condition Analysis

Description: Contract to have facility condition assessment reports providing detailed information on exterior enclosures, structural, interior finishes, plumbing, electrical, HVAC and other capital issues in school department buildings. Estimated cost of .10 cents to .15 cents per square foot – approximately $60K to $80K for school buildings.

School administration will work with Facilities Subcommittee and make a proposal to the NKSC.

AMC comments: The school facilities are known by all as being in very poor condition. An analysis was done 4 years ago; this is extraneous. A clear picture of the space requirements of our school buildings is imperative due to the significant reductions in student population.

Begin Date	Winter 2015		**End Date**	Spring 2015		**Priority #**	**15**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$70,000	$0	$0	$0	$0	$0	$70,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$70,000	$0	$0	$0	$0	$0	$70,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
	(School Fund Bal)						
General Fund	$70,000	$00	$0	$0	$0	$0	$70,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$70,000	$0	$0	$0	$0	$0	$70,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Athletic Fields

Description: The track at the NK High School was installed approximately 12 to 13 years ago and is now in need of upgrade. In 2006 the track was repaired and resurfaced at a cost of approximately $38,000. The WMS softball field should also be reviewed for conversion to dirt field. High school field replace with turf roughly estimated at $1,000,000

AMC Comments: $1m for astro turf on 12 year old field. Not a good investment at this time. "Astro-Turf" is also a high risk due to safety and health issues at this time.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**16**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$20,000	$0	$0	$0	$0	$20,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$1,180,000	$300,000	$0	$0	$0	$1,480,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$1,200,000	$300,000	$0	$0	$0	$1,500,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$1,200,000	$300,000	$0	$0	$0	$1,500,000
Total Funding Sources	$0	$1,200,000	$300,000	$0	$0	$0	$1,500,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Replace lockers – DMS/WMS

Description: Many lockers at the middle schools are not usable due to age. Many lockers are no longer repairable. Initial estimates to replace lockers are approximately $100,000 per 300 lockers.

AMC comments: $1m over next 4 years. Seems monstrously expensive.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**17**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$250,000	$250,000	$250,000	$250,000	$0	$1,000,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$250,000	$250,000	$250,000	$250,000	$0	$1,000,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$250,000	$250,000	$250,000	$250,000	$0	$1,000,000
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$250,000	$250,000	$250,000	$250,000	$0	$1,000,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Upgrade of bathroom facilities – Fishing Cove Elementary School

Description: Full project scope unknown at this time but will be available within the next month. In order for Fishing Cove Elementary School to be a Pre-K certified facility, current bathroom facilities must be upgraded to accommodate federal guidelines and regulations. If bathroom facilities are inadequate, additional bathrooms may need to be added to continue the program.

AMC comments: This requirement has been removed.

Begin Date	Summer 2015		**End Date**	Summer 2015		**Priority #**	**18**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$10,000	$0	$0	$0	$0	$10,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$240,000	$0	$0	$0	$0	$240,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$250,000	$0	$0	$0	$0	$250,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(School fund balance)							
General Fund	$0	$250,000	0	$0	$0	$0	$250,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$0	$250,000	$0	$0	$0	$0	$250,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Districtwide vehicle fleet replacement including buses and other maintenance equipment needs

Description: Many of the vehicles and equipment in the school department are very old and in need of replacement. The school department was able to purchase 2 new mini-buses for the FY14/15 school year but a regular replacement plan needs to be implemented. Also needing replacement are various pieces of maintenance equipment and vehicles.

AMC comments: School department should honor the town's fleet reserve ordinance and begin reserving for these predictable vehicle replacements. Until some acceptable commitment is forthcoming this expenditure should be tabled.

Begin Date	ASAP		**End Date**	On-going for refresh		**Priority #**	**19**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$0	$0	$0	$0	$0
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Equipment/ Furnishings	$100,000	$100,000	$100,000	$100,000	$50,000	$50,000	$500,000
Total Project Expenses:	$100,000	$100,000	$100,000	$100,000	$50,000	$50,000	$500,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
(School fund balance)							
General Fund	$100,000	$100,000	$100,000	$100,000	$50,000	$50,000	$500,000
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$0	$0	$0	$0	$0
Total Funding Sources	$100,000	$100,000	$100,000	$100,000	$50,000	$50,000	$500,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0

TOWN OF NORTH KINGSTOWN
CAPITAL IMPROVEMENT PROGRAM REQUEST

Department	School	**Project Title**	Health & Safety/ADA Compliance

Description: The Phase II study performed by SMMA indicates that there are several areas of the district that will need asbestos abatement, ADA compliance and other health and safety upgrades not addressed in the most recent $6.4M bond.

AMC Comments: No comments offered.

Begin Date	Unknown		**End Date**	Unknown		**Priority #**	**Not on ballot**
Project Expenses	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Planning & Design	$0	$0	$50,000	$0	$0	$0	$50,000
Land Acquisition	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$2,450,000	$1,500,000	$0	$0	$3.950,000
Equipment/ Furnishings	$0	$0	$0	$0	$0	$0	$0
Total Project Expenses:	$0	$0	$2,500,000	$1,500,000	$0	$0	$4,000,000
Project Funding Source	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
General Fund	$0	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0	$0
Authorized Bonds	$0	$0	$0	$0	$0	$0	$0
Unauthorized Bonds	$0	$0	$0	$0	$0	$0	$0
Grants/Other	$0	$0	$2,500,000	$1,500,000	$0	$0	$4,000,000
Total Funding Sources	$0	$0	$2,500,000	$1,500,000	$0	$0	$4,000,000
Est. Net Operating Costs	**2015-2016**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**Project Total**
Personnel	$0	$0	$0	$0	$0	$0	$0
Maintenance	$0	$0	$0	$0	$0	$0	$0
(Less Revenues)	$0	$0	$0	$0	$0	$0	$0
Net Operating Cost	$0	$0	$0	$0	$0	$0	$0